

# OFFICERS OF THE SOCIETY

PRESIDENT CHAIRMAN
Mr J Wilson Mr J R Edge

**REGISTERED OFFICE** 

Scotsbridge House, Rickmansworth Herts WD3 3BB

## ADVISORS TO THE SOCIETY



#### **AUDITORS**

Cox Costello & Horne Limited Langwood House 63 -81 High Street, Rickmansworth, Hertfordshire WD3 1EQ

### **BANKERS**

Barclays Bank PLC 32 Clarendon Road, Watford Hertfordshire WD1 1LD

### **FUND MANAGERS**

Charles Stanley & Co Ltd 25 Luke Street, London EC2A 4AR

## **SOLICITORS**

Burges Salmon One Glass Wharf Bristol BS2 0ZX

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## OFFICERS' REPORTS

#### PRESIDENT - Jimmy Wilson (Tregibby)

It is now coming towards the end of my year as president of Holstein UK and what a wonderful year it has been. Angela and myself have travelled over the country, and been to many places we have not been before. During the winter months we attended club dinner dances, lucky we didn't have snow but we were kept busy with rain and wind. The club members gave us a wonderful welcome wherever we went.

The first shows we attended were the South West Dairy Show, Welsh Dairy Show and Agri Scot with a very high standard of cattle that could be shown anywhere in the world. I have attended the British Cattle Breeders Club conference in Telford and also the 2014 European Holstein & Red Holstein conference in Spain.

It was encouraging to see the young handlers at the All Britain Calf Show in Stoneleigh with much enthusiasm for their animals. The Littlestar award and the President's medal were presented to youngsters with a great future to look forward to.

The highlight of my year was the Royal Welsh Show, the biggest and best attended show in the country. We had the President's reception at the show and welcomed many Holstein UK members.

I cannot expand on the honour and privilege the presidency has been. I would like to thanks Holstein South Wales for my nomination and their support throughout the year, Holstein UK for my election as president and the staff at Holstein UK with special thanks to Lynette Smale for her part in organising our travel. My heartfelt thanks goes to my family for their support and dedication

Throughout the year I have been inspired by the breeders and their families for the way they live for the Holstein breed and I am sure the future of the breed is quite safe in the hands of our younger generation.

### **CHAIRMAN - John Edge (Wimboldsley)**

The financial year ending 31st March 2014 wasn't the greatest year for the Society, but it was the year that we recognised that things needed to improve and a radical series of changes have been implemented in readiness for 2014/15. Some of the changes occurring throughout the business have included a dramatic improvement in staff internal communication and new ways of working the team we have in place right now, albeit some staff have sought pastures new is, to my mind, ideally poised to regain some of the ground that the Society may have lost over recent years.

The Board of Trustees is delighted to see an invigorated Holstein UK and its subsidiaries the Cattle Information Service (CIS) and the Centre for Dairying Information (CDI) and I, on behalf of the Board, pay tribute to all our 120 loyal and hardworking staff, who have made this possible. Collectively this group of companies provides more services and have more data than any other member owned business and it makes total sense that the farmers' needs are met in one place. Our "Industry Strategy", which includes a re-modelled CDI, will be launched later this year and will see us working much more closely with the entire dairy industry.

There are nearly 6000 members of Holstein UK, who manage black and white herds of huge divergence. It is to all these customers that our services have to be cost effective and provide technological solutions to enable them to manage their herds more effectively and ultimately more profitably. Otherwise, there is no point. We aim to provide those solutions at least cost, without having to please any shareholders. The more services our customers' use, the more benefits our customers will reap, and everyone gains. Holstein UK continues to embrace technological advances demanded by the membership and we are particularly proud that the continuous development of our "Web" based products and services has had such a good uptake, particularly amongst the younger generation and our HYB.

Incidentally, I am delighted with our new marketing campaign "Growing your Herd" with some fantastic new products, including Fast Track Pedigree, the Herd Headline key performance indicators, and the Family Reports, having been so well received, but that will have to wait for the next Chairman's Report.

I am a big believer that size isn't everything, but if you're not growing, then your competition soon will be, so it is testament to all our dedicated staff, that each year the Holstein UK group of companies completes over 220,000 cattle registrations across a number of breeds, takes care of 140,000 classification inspections, again for various breeds, and that CIS processes 4million milk samples for dairy farmers across the UK. Our milk testing laboratory at Speir House, Telford is widely recognised as a world class facility and it is generally accepted that we now have 50% of the total milk recording business. With our increasing health and pregnancy testing services, CIS is growing rapidly under the expert guidance of the Executive Director Sue Cope and fully justifies our investment of more than £2m in the business. I thank Sue and her team for the fantastic work they do.

On top of this CDI is also expanding its services to breed societies and continues to provide services to the two milk recording partners CIS and United Dairy Farmers. The key to the success of both CDI and CIS is the investment which has been made in the central database to hold pedigree and milk recording data in one place. This provides significant benefits to Holstein UK members, and CIS and CDI customers, by cutting duplication of effort and in turn cost and hassle.

This will be my last Chairman's report for Holstein UK. Reflecting on my time on the Board, I am proud to have never missed a meeting during my term of office, since I was first elected in 1996 with a four year break in the middle, not to mention the total solidarity I have received from all Trustees, past and present, but I am more proud of the developing services on offer from Holstein UK and CIS. Throughout my whole life and time with Holstein UK, I have always seen the value in investing well in staff and have always tried to engage with them all. I will be leaving the Holstein team with many fond memories, but having had to make some tough decisions along the way.

Looking ahead, I am confident that I am leaving Holstein UK in a better position than it has been in for several years. The interim appointment of Charlotte Rose to revitalise the business has been a significant step forward for the Society and her passion and dedication for the role and Society are clear to see. The transformation in the Society since her arrival has been outstanding and I'm looking forward to seeing both Holstein UK and its subsidiaries continuing to flourish.

As Chairman, may I thank our President Jimmy Wilson, and the Board of Trustees for their help and support throughout the year, and all our families, who keep the job going at home, whilst we are away, and I commend this Annual Report to the most important group of all, you the membership and our wonderful team.

## STRATEGIC REPORT

#### **OPERATIONAL PERFORMANCE**

The financial year under review saw mixed performances throughout the Holstein group.

Incoming resources increased across the group by £225,131 which can predominantly be attributed to the strong and continued success of the Cattle Information Service and the fully operational laboratory this year. In turn, the market value of Speir House has increased by £55,000 showing the prudent investment undertaken by the board. A great thanks goes to Sue Cope and all her team.

We saw a slight reduction in the Society's income through partial vacant investment properties which have been fully occupied in the forthcoming year but most incoming resources have stayed reasonably steady.

However, fundamental changes throughout the Society this year have brought with it increased costs, as is always the case. Infrastructure and staffing changes and investment in new projects have contributed for the need by the board to sell shares to enable Holstein UK to ready itself for the future ahead. Whilst the board were loathe to sell shares, measures have now been put in place to significantly reduce any future necessity to decrease the Society's liquid funds. The sale has affected our dividend income but with new fund strategies and closer working with Charles Stanley, our investment managers, we hope to increase our portfolio to sufficient levels.

Looking ahead, with the strong team of employees at both Holstein UK and its subsidiaries, we are confident of a successful 2014/15 and hope to share our successes with all of our members through the exceptional services we provide.



## TRUSTEES' REPORT

The trustees, who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2014. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in March 2005.

The trustees who served during the period were:-

Elected 10.11.09	J	·	Elected 27.09.2011		
Mr J Cousar	-	Scotland	Mr A Jones	-	North Wales
Mr A Dutton	-	North Midlands	Mr M Carr	-	South Eastern
Mr J Torrance	-	Eastern	Mr S Brough	-	Northern
			Mr I Watson	-	Northern Ireland

Elected 21.09.2010 Elected 18.09.2012

Mr R J Laity-Far WesternMr I Morgan-South WalesMr J R Edge-North WesternMrs J Targett-Southern

Mr A Birkle - East Midlands
Mr C Smith - Lancashire

Retired 18.09.2013 Elected 18.09.2013

Mr M K Miller - West Midlands Mr R A Bown - West Midlands
Mr E Griffiths - Eastern Mr K W Proctor - Eastern

#### STRUCTURE, GOVERNANCE & MANAGEMENT

#### **Governing document**

The charitable company (charity) is a registered charity (charity no 1072998). Strategic report, report of the trustees and financial statements are submitted to the Charity Commission following approval by the membership at the Annual General Meeting (AGM). The charity is a company limited by guarantee and not having a share capital, incorporated on 25 November 1998. The charity is governed by its Memorandum and Articles of Association (company no. 3674328), which includes wide investment powers.

#### **Appointment of new trustees**

The Articles of Association allows for the appointment of sixteen trustees, who are eligible to serve for a period of four years. The trustees also have the power to co-opt three members to the Board of Trustees (Board) to fill specialist roles. Co-opted members are appointed on annual basis at each subsequent AGM. All members within the region of the retiring trustees are circulated with invitations to nominate trustees prior to the AGM.

#### Induction and training of new trustees

New trustees undergo an orientation day to brief them on their legal obligations under charity and company law, the content of the Memorandum and Articles of Association, the committee and decision making process, the business plan and recent financial performance of the charity. During the induction day, trustees meet key employees of the charity. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role. The amount of expenses reimbursed to trustees during the period was £83,796 (2013 - £75,913). The charity is governed by sixteen trustees. During the period there were 7 (2013 - 12) trustees meetings, which achieved an 86% (2013 - 89%) attendance. The individual trustees percentage attendance for the period was as follows: A Birkle 100%, S Brough 86%, R Bown 100%, M Carr 57%, J Cousar 100%, A Dutton 100%, J Edge 100%, E Griffiths 86%, J Jamieson 86%, A Jones 100%, R Laity 43%, I Morgan 71%, K Proctor 100%, C Smith 100%, J Targett 86%, I Watson 71%. The outgoing trustees attendance was: M Miller 100%, J Torrance 75%.

#### **Organisational structure**

The Board administers the charity. The Board meets on a regular basis. Within the Board, trustees are nominated to represent areas covering Breed Development, Shows & Sales, Research & Development, Membership & Marketing, Cattle Information Services, Finance & Holstein Young Breeders. An Executive Director is appointed by the Board to manage the day-to-day operations of the charity. To facilitate effective operations the Executive Director has delegated authority, within the terms of delegation approved by the Board, for operational matters including finance and employment.

#### Risk management

The Board have examined the major strategic, business and operational risks which the Charity faces and confirm that systems have been established to enable regular reports to be produced so that necessary recommendations can be made to reduce these risks. The Board also consider non-financial risk arising from fire, and health and safety aspects of the employment of its staff. A key element in the management of financial risk is the setting of a reserves policy.

## TRUSTEES' REPORT

#### **OBJECTIVES AND ACTIVITIES**

#### **Principal activities**

The objects for which the charity is established are to encourage, promote and improve the breeding of Holstein & Friesian cattle in the United Kingdom. The principal activity of the Charity is that of the promotion of the Holstein breed and the recording and maintenance of pedigree records for the benefit of charity members.

#### **Objectives and aims**

In setting out our aims and objectives the trustees have given careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on the advancement of animal welfare, the advancement of environmental protection or improvement and the advancement of education, and fee charging. The charity aims to increase the efficiency of dairy cattle, specifically Holstein and Friesian, in a sustainable manner consistent with the advancement of animal welfare and environmental protection. In doing so, to be recognised as the preeminent Independent Dairy Cattle Breed Society in the world through the provision of animal information and member services.

Membership of the charity is available not only to those whose interests are in the husbandry of Holstein and Friesian cattle, but the wider general public. Within the categories of membership there is a junior section for those aged 27 years of age with similar interest to those above and again this section is not restricted. The charity also offers a reduced membership for families who wish to maintain a communication with the charity. The trustees do not consider the membership fees for the above categories restrictive. Trustees are levied with the same fees for services as those incurred by the normal members of the Charity.

Our key objectives for the year have included the promotion of animal registration and assessment from which the Charity undertook 208,823 (2013 - 213,646) registrations of animals. The charity has established validation process. One of these involves the authentication of parentage via DNA samples. The charity continues to explore the technological advancement in collection and testing of DNA samples (Genomics). The charity resolved to undertake parentage validation tests for all male registrations, and to continue monitoring the number of tests undertaken for females to ensure acceptable compliance levels.

Of the 208,823 animals registered with the charity, 142,627 - 68% (2013 - 145,280 & 68%) details were passed to the Cattle Movement Service as passport applications. During the last financial year, the charity undertook, 134,871 (2013 - 128,160) inspections of animals which were assessed on 10 varying traits. The results of these assessments were published in the charity's journal and are freely available to view on the Charity's website. The assessments are acknowledged by the industry for independent use in valuation of animals.

The Charity's trading subsidiary is actively involved in disease testing and records a number of on farm events both on a compulsory and optional basis. During the period significant investment has been made to enhance the capabilities for widening the number and variety of tests available, and to obtain appropriate UKAS accreditation for such tests. The Charity encourages wherever possible the inclusion in regular health and welfare programs for monitoring of the herd.

The Charity helps to facilitate the improvement of the breed through a broad range of research and policy activities, latterly these have included the development of an independent breeding programme. The Charity has finalised development of the "Virtual" cow, a product which offers enormous benefits for education, training and welfare breeding outcomes. This product is freely available to UK educational establishments and is used overseas by a number of Herd Book associations. The Charity continues to collect information on a variety of traits and expand its research. A more recent development has been the availability of independent breeding programme.

The Charity has made representations and responded on a number of matters relating to dairy cattle breeding within Government and other recognised bodies. Information is available to the wider community via the Charity's own website www. holstein-uk.org and via its trading subsidiaries www.thecis.co.uk and www.thecdi.co.uk. The Charity also publishes bi-monthly journals to communicate, and promote relevant topics to its members.

### **ACHIEVEMENT AND PERFORMANCE**

### **Investment performance**

Under the Memorandum and Articles of Association, the charity has the power to invest in anyway the trustees wish. The trustees currently operate a discretionary policy with its appointed Investment Broker. During the period, £482,349 (2013 - £410,063) was traded yielding a profit of £124,537 (2013 - £81,690). The funds raised, together with dividend income, allowed for £314,794 (2013 - £161,697) to be re-invested. The trustees acknowledge the importance of the charity's investments which support its activities and, having instigated suitable measures during the latter part of 2014 financial year, are satisfied that future requirements from its investment portfolio should be limited.

#### **FINANCIAL REVIEW**

#### **Reserves policy**

It is the policy of the charity to maintain unrestricted funds, which are free reserves of the charity. The purpose of maintaining unrestricted funds is to cover:

- administration and support costs for the charity
- designated projects to be undertaken when appropriate
- sufficient promotion of its objects

A substantial proportion of the reserves are held in property and assets other than cash. At the year end, assets represented by Net Current Assets represented on average 3 (2013 - 2) weeks running costs. Assets which could be reasonably realised represented 43% (2013 - 44%) of annual running costs.

The trustees consider it prudent that unrestricted reserves should be sufficient:

- to avoid the necessity of realising fixed assets held for Charity's use
- to cover one year's administration and support costs

The reserves policy is reviewed and monitored on an annual basis.

#### **FUTURE DEVELOPMENTS**

The Charity will continue to promote and encourage the breeding of Holstein and Friesian cattle within the UK dairy herd. Where appropriate, links with other industry bodies and parties are being encouraged to achieve the charity's objectives. Centralising information and data for the benefit improvement of the dairy breed and the promotion of "complete" management systems, which embrace all the charity's services to its members, remains a key feature in the trustees plans, along with the expansion of health and welfare testing within the UK, and the collection of on farm data for research. The charity has redeveloped its independent mating program, again freely available, and will look to encourage its wider use. Where appropriate the charity will undertake research into available information promoting and disseminating the results to breeders. The charity resolves to disseminate the advice and information on an independent basis.

#### STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Holstein UK Incorporating British Friesian Breeders for the purposes of company law) are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit
  information and to establish that the auditors are aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### **AUDITORS**

The auditors, Cox Costello & Horne Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD: Mr J R Edge - Chairman Dated : 5th August 2014

## **AUDITORS' REPORT**

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HOLSTEIN UK

We have audited the financial statements of Holstein UK Incorporating British Friesian Breeders for the year ended 31 March 2014 on pages seven to twenty one, which comprise the consolidated statement of financial activities, the consolidated and charity balance sheets, the consolidated cash flow statement and related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As explained more fully in the Statement of Trustees Responsibilities set out on page five, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

The maintenance and integrity of the charitable company's website is the responsibility of the trustees; the work carried out by the auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and parent charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Chairman's Report, Strategic Report and the Report of the Trustees to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **OPINION ON FINANCIAL STATEMENTS**

In our opinion the financial statements:

- give a true and fair view of the state of the group's and charitable company's affairs as at 31 March 2014 and of the group's incoming resources and application of resources, including the group's income and expenditure and cash flows, for the year then ended
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **OPINION ON MATTER PRESCRIBED BY THE COMPANIES ACT 2006**

In our opinion the information given in the Strategic Report and Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements.

#### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Michael F Cox BSc FCA (Senior Statutory Auditor)

For and on behalf of Cox Costello & Horne Limited Chartered Accountants and Statutory Auditors

Langwood House, 63-81 High Street, Rickmansworth, Hertfordshire, WD3 1EQ

## CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

Incorporating an Income and Expenditure Account for the year ended  $31^{\mbox{st}}$  March 2014

Tor the year ended 31 - March 2014		Unrestricted funds 2013/14 £	Total funds 2012/13 £
INCOMING RESOURCES	Note		
Incoming resources from generated funds Voluntary income	2	16,323	16,625
Activities for generating funds	3	5,386,333	5,139,960
Investment Income	4	85,213	122,015
Incoming resources from charitable activities Subscriptions and fees for services	5	3,167,337	3,151,475
Total incoming resources		8,655,206	225,131
RESOURCES EXPENDED Cost of generating funds Cost of generating voluntary income	6	4,587,938	4,767,608
Charitable Activities	_		
Cost of membership services	7	4,029,228	3,726,073
Governance costs	8	93,796	107,093
Total resources expended		8,710,962	8,600,774
NET OUTGOING RESOURCES Other recognised gains/(losses)		(55,756)	(170,699)
Revaluation of freehold land and buildings (Losses)/gains on investment assets		55,000 (13,316)	233,543
Net movement in funds		(14,072)	62,844
RECONCILIATION OF FUNDS			
Total funds brought forward		6,445,456	6,382,612
TOTAL FUNDS CARRIED FORWARD		6,431,384	6,445,456

#### **CONTINUING OPERATIONS**

All incoming resources and resources expended arise from continuing activities.

## CONSOLIDATED BALANCE SHEET \_\_\_\_

as at 31<sup>st</sup> March 2014

		Group 2014	Group 2013	Charity 2014	Charity 2013
	Note	£	£	£	£
Fixed Assets					
Tangible assets	12	3,419,018	3,481,569	2,162,276	2,100,000
Investments	13	1,003,562	1,308,970	1,737,093	2,042,501
Investment Funds on Deposit	14	1,710,000	1,710,000	1,710,000	1,710,000
		6,132,580	6,500,539	5,609,369	5,852,501
Current Accets					
Current Assets Stocks	15	113,466	131,764	_	_
Debtors	16	1,168,067	1,237,994	1,648,097	1,332,292
Cash in Hand		361,999	13,959	21,365	13,221
		1,643,532	1,383,717	1,669,462	1,345,513
Creditors					
Amount falling due within one year	17	(1,149,552)	(1,145,564)	(599,838)	(459,322)
NET CURRENT ASSETS		493,980	238,153	1,069,624	886,191
Total Assets Less Current Liabilites		6,626,560	6,738,692	6,678,993	6,738,692
iotal Assets Less Current Liabilites		0,020,300	0,730,092	0,070,993	0,730,032
Creditors Amount falling due within one year	18	(195,176)	(293,236)	(195,176)	(293,236)
NET ASSETS		6,431,384	6,445,456	6,483,817	6,445,456
FUNDS	22				
Unrestricted General Fund		3,380,220	3,449,292	3,432,292	3,449,292
Revaluation Reserve		2,414,129	2,359,129	2,414,129	2,359,129
Investment Revaluation Reserve		637,035	637,035	637,035	637,035
		6,431,384	6,445,456	6,483,817	6,445,456

The financial statements were approved by the Board of Trustees on 5th August 2014 and were signed on its behalf by:

Chairman Mr J R Edge

Trustee Mr J Cousar

Company No : 3674328 Reg.d Charity No : 1072998

## **CASH FLOW STATEMENT**

For the year ended 31 <sup>st</sup> March 2014	<b>N</b>	0014	0010	
	Notes	2014 £	2013 £	
Net cash inflow/(outflow) from operating activities	1	203,390	(307,407)	
Returns on investments and servicing of finance	2	33,826	49,775	
Capital expenditure and financial investment	2	241,009	(208,889)	
Financing	2	478,225 (98,060)	(466,521) (81,764)	
Increase/(decrease) in cash in the period		380,165	(548,285)	
Reconciliation of net cash flow to movement in net debt	3			
Increase/(decrease) in cash in the period Cash outflow from decrease in debt and lease financing		380,165 98,060	(548,285) 81,764	
Change in net debt resulting from cash flows		478,225 	(466,521)	
Movement in net debt in the period Net debt at 1 April		478,225 (620,744)	(466,521) (154,223)	
Net debt at 31 March		(142,519)	(620,744)	

# 1 RECONCILIATION OF NET OUTGOING RESOURCES TO NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES

	2014	2013
	£	£
Net outgoing resources	(55,756)	(170,699)
Depreciation charges	168,634	117,097
Interest received	•	(225)
Dividends received	(33,826)	(49,550)
Decrease/(increase) in stocks	18,298	(108,413)
Decrease/(increase) in debtors	69,927	(11,681)
Increase/(decrease) in creditors	36,113	(83,936)
	<del></del>	
Net cash inflow/(outflow) from operating activities	203,390	(307,407)

# CASH FLOW STATEMENT

## 2 ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT

	2014	2013	
Returns on investments and servicing of finance	ce £	£	
Interest received Dividends received	33,826	225 49,550	
Net cash inflow for returns on investments and servicing of finance	33,826	49,775	
Capital expenditure and financial investment Purchase of tangible fixed assets Purchase of fixed asset investments Sale of fixed asset investments Unrealised gain on investments	(51,083) (314,794) 606,886	(635,842) (161,697) 491,753 96,897	
Net cash inflow/(outflow) for capital expenditure and financial investment	241,009	(208,889)	
Financing Loan repayments in year	(98,060)	(81,764)	
Net cash outflow from financing	(98,060)	(81,764) ———	
ANALYSIS OF CHANGES IN NET DEBT			
Net cash: Cash at bank and in hand	2014 £ 13,959	Cash Flow £ 348,040	2013 £ 361,999
Bank overdrafts	(241,467)	32,125	(209,342)
	(227,508)	380,165	152,657 ————
Debt: Debts falling due within one year Debts falling due after one year	(100,000) (293,236)	98,060 ———	(100,000) (195,176)
	(393,236)	98,060	(295,176)
Total	(620,744)	478,225	(142,519)

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#### 1 ACCOUNTING POLICIES

#### Basis of preparing the financial statements

The financial statements have been prepared in accordance with applicable United Kingdom accounting standards, with the applicable requirements of the Statement of Recommended Practice 'Accounting and Reporting by Charities' (SORP), issued in March 2005, the Charities Act 2011, and under the historical cost accounting rules, except for investments which have been included at market valuation or the value considered appropriate by the Board of Trustees.

The financial statements are drawn up on the going concern basis which assumes Holstein UK will continue in operational existence for the foreseeable future. The Board of Trustees have given due consideration to the working capital and cash flow requirements of Holstein UK. The Board of Trustees consider Holstein UK's current and forecast cash resources to be sufficient to cover the working capital requirements of the charity for at least 12 months.

As permitted by Section 408 of the Companies Act 2006 and paragraph 397 of SORP 2005, a separate income and expenditure account dealing with the results of the charitable company only has not been presented.

#### Basis of consolidation

The charitable company has two wholly owned subsidiaries, The Cattle Information Service Limited and The Centre for Dairy Information Limited, which are registered in England. Consolidated financial statements for the group, being Holstein UK, The Cattle Information Service Limited and The Centre for Dairy Information Limited have been prepared on a line by line basis.

#### Related party transactions

The charity has taken advantage of the exemption set out in FRS8 not to disclose any transactions between the charity and the subsidiaries.

#### **Accounting convention**

The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value, as modified by the revaluation of certain assets the Companies Act 2006 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities.

#### Incoming resources

All incoming resources are included in the consolidated SOFA when the charity is legally entitled to them, receipt is virtually certain and the amount can be measured with sufficient reliability.

#### Voluntary income

Donations are recognised in the period in which they are received.

#### **Subscriptions**

Subscriptions received are included in the SOFA on the day in the year which they fall due.

#### Entry fees

Entry fees received are included in the SOFA only after the relevant animal has been accepted for registration.

#### **Deferred income**

Deferred income represents amounts received for future periods and is released to income resources in the period for which it has been received.

#### Resources expended

Resources expended are recognised in the period in which they are incurred on an accruals basis. Resources expended include attributable VAT which cannot be recovered.

Costs of charitable activities includes direct expenditure incurred through operational activities together with associated support costs. Charitable expenditure is reported as a functional analysis of the work undertaken by the charity.

The costs of generating funds relate to the costs incurred by the group and charitable company in raising funds for the charitable work.

Governance costs are those associated with the governance arrangements relating to the strategic operations of the charity as opposed to those costs associated with general running of the charity, fundraising or charitable activity. These governance costs include external audit costs, trustee costs and directors' time in governance of the organisation.

Resources expended are allocated to the particular activity where the cost relates directly to that activity. However, support costs, comprising the salary and overhead costs of the central function, are apportioned on the basis of staff numbers in each area of activity. These staff numbers are listed in the notes to the financial statements.

#### 1 ACCOUNTING POLICIES - Continued

#### Tangible fixed assets

Tangible and intangible fixed assets are stated at historic cost less accumulated depreciation. Cost includes the original purchase price of the asset and the costs attributable to bringing the asset to its working condition for its intended use. Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation periods in use on a straight line basis are as follows:

Freehold land and buildings

- nil

Computer and equipment

Furniture and fittings
Motor vehicles
-10 years
-4 years

• Office machinery and equipment - varying rates - 2 to 8 years

• Computer equipment - 2 years

Freehold land and buildings (which includes the historical cost of the land, plus any freehold improvements) are maintained to such a standard that the trustees consider that their estimated residual value is not less than their cost and as such no depreciation has been charged.

Freehold land and buildings are held for long-term benefit of the charity and are stated at market value, which is supported by market evidence, as assessed by qualified external valuers. Changes in market values are recorded in the SOFA and held in the unrealised revaluation reserve account.

Items of computer and equipment are capitalised where the purchase price exceeds £250. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use.

#### **Investment property**

Investment property is shown at most recent valuation. Any aggregate surplus or deficit arising from changes in market value is transferred to a revaluation reserve.

Investment property is held for long-term rental yields and is not occupied by the Group. Investment property is stated at market value, which is supported by market evidence, as assessed by qualified external valuers. Changes in market values are recorded in the SOFA and held in the unrealised revaluation reserve account.

#### Stocks

Stocks are stated at the lower of cost and net realisable value. Stocks represent consumables. Net realisable value is based on estimated selling prices, less further costs expected to be incurred to finished and disposal. Provision is made for obsolete or slow-moving items where appropriate.

#### Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes. The charity's trading subsidiaries pay available profits to the charity as a charitable donation. Their charge to corporation tax in the year was £nil (2013 - £nil).

## **Fund accounting**

Unrestricted funds are the funds that are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes.

Restricted funds are used for specified purposes as laid down by the donor. Expenditure which meets these criteria is identified to the fund, together with a fair allocation of management and support costs where appropriate. Negative balances are only carried forward where further income is virtually certain in the following year. Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

#### Research and development

Expenditure on research and development is written off in the year in which it is incurred.

#### Foreign currencies

Transactions denominated in foreign currencies are translated at the rate of exchange at the end of the month as an approximation to actual transaction dates. Foreign currency balances are translated at the rate of exchange prevailing at the balance sheet date. Foreign exchange gains/losses incurred are included in the SOFA for the period in which they are incurred.

#### Leasing commitments

Rentals payable under operating leases, where substantially all the risks and rewards of ownership remain with the lessor, are charged to the SOFA in the year on a straight line basis.

#### Pension costs

The charity operates a money purchase scheme providing benefits on a defined contribution basis. The assets of the scheme are held separately from those of the charity in an independently administered fund. The pension cost represents contributions payable under the scheme by the charity to the fund.

At the balance sheet, contributions outstanding amounted to £nil (2013 - £47,696).

### 2 **VOLUNTARY INCOME**

	2014	2013
	£	£
Gift Aid	16,323	16,625

### 3 ACTIVITIES FOR GENERATING FUNDS

	2014 £	2013 £
Testing and recording	5,201,606	4,975,703
Registrations and classification Sundry income	136,002 48,725	129,420 34,837
	5,386,333	5,139,960

#### 4 INVESTMENT INCOME

	2014	2013
	£	£
Rents received	51,387	72,240
Deposit account interest	-	225
Fixed asset investment income	33,826	49,550
	85,213	122,015

### 5 INCOMING RESOURCES FROM CHARITABLE ACTIVITIES

Activity	HADEL ACTIVITIES	,
Subscriptions and fees for services	2014	2013
	£	£
Subscriptions	254,886	259,272
Herd book entry fees	1,757,243	1,796,672
Re-issue, transfer fees and fines	79,921	81,194
Superior producer awards	22,017	21,939
Journal advertising	74,113	90,733
Linear assessment/ classification fees	841,510	801,973
Catalogue and herd brochure services	7,183	5,447
Other society services	16,686	17,755
Herd book services and sundry income	113,778	76,490

	OOOTO /	AE AENIED	TINIO VOLU	
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()	Guarat	JE GLIVEDA	4111463 VC/LU	NTARY INCOME

COSTS OF GENERATING VOLUNTARY	/ INCOME	
	2014	2013
	£	£
Staff costs	1,441,662	1,268,439
Motor vehicle lease charges	152,892	134,111
Marketing and publicity	46,264	57,828
Telephones, postage and stationery	85,984	131,959
Speir House and laboratory costs	953,931	1,189,030
Vehicle costs	82,568	55,294
Subcontractors	1,349,587	1,385,513
Trade and membership fees	60,310	83,852
Staff expenses	171,829	167,676
Professional fees and charges	68,358	77,398
Depreciation	168,635	117,096
Other costs and charges	5,918 	99,412
	4,587,938	4,767,608
CHARITABLE ACTIVITIES COSTS		
	Direct costs	Totals £
Cost of membership services	4,029,228	4,029,228
	2014	2013
	£	£
Salaries and wages	2,051,064	1,866,248
Social security	226,306	213,895
Pensions and benefit costs	248,910	224,915
Motor vehicle lease charges	150,682	142,245
Hire of office equipment	17,245	52,298
Marketing and publicity	151,991	136,379
Conferences and other events	59,251	77,040
Shows	142,624	120,898
Journal printing and circulation	85,926	85,004
Facilities management and utilities	140,682	148,064
Telephones, postage and stationery	161,647	167,144
Computer maintenance	46,400	15,038
IT development charges	47,998	47,417
Staff expenses	56,678	35,737
Field staff	193,339	263,847
Research and business development	26,547	33,260
Professional fees and charges	183,330	66,545
Other costs and charges	38,608	30,338
Gain on foreign exchange	· -	(239)
	4,029,228	3,726,073
GOVERNANCE COSTS	<b>.</b>	
	2014 £	2013 £
Trustees' remuneration and expenses	83,796	75,913
Auditors' remuneration		10,800
Support costs	10,000 -	20,380

93,796

107,093

7

### 9 NET OUTGOING RESOURCES

Net resources are stated after charging:

	2014	2013
	£	£
Auditors' remuneration – audit fees	10,000	10,800
Auditors' remuneration – other services	8,230	12,000
Depreciation - owned assets	168,635	117,096
Motor vehicle lease charges	303,574	276,356
Hire of office equipment	17,245	52,298

#### 10 TRUSTEES' REMUNERATION AND BENEFITS

The following were paid to trustees during the year ended 31 March 2014. There was no other remuneration or benefits for the years ended 31 March 2014 and 31 March 2013.

Trustees' remuneration and expenses	2014	2013
	£	£
Chairman's honorarium	7,500	5,625
Trustees' expenses	76,296	70,288

#### 11 STAFF COSTS

Staff costs for the charity and group were as follows:

	3,967,942	3,573,497
Other pension costs & benefits	316,440	292,002
Social security costs	347,047	322,501
Wages and salaries	3,304,455	2,958,994
	£	£
	2014	2013

The average monthly number of employees during the year was as follows:

-	 2014	2013
Full time equivalents	122	112

Included in the average number of employees are 5 (2013 - 5) employees who were not employed full time throughout the year.

The number of employees whose emoluments fell within the following bands was:

	2014	2013
£60,001 - £70,000	3	2
£70,001 - £80,000	-	1
£80,001 - £90,000	1	-
	<del></del>	
	4	3

## 12 TANGIBLE FIXED ASSETS

TANGIBLE FIXED ASSETS			
The Group			
	Freehold land	Computer and	
	and buildings	equipment	Totals
COST OR VALUATION	£	£	£
COST OR VALUATION At 1 April 2013	2,100,000	2,914,165	5,014,165
Additions	2,100,000	51,083	51,083
Revaluations	55,000	-	55,000
At 31 March 2014	2,155,000	2,965,248	5,120,248
DEPRECIATION		<del></del>	
At 1 April 2013	_	1,532,596	1,532,596
Charge for year	-	168,634	168,634
At 31 March 2014	-	1,701,230	1,701,230
NET BOOK VALUE			
At 31 March 2014	2,155,000	1,264,018	3,419,018
At 31 March 2013	2,100,000	1,381,569	3,481,569
The Charity			
	Freehold land and buildings	Computer and equipment	Totals
COST OR VALUATION	£	£	£
At 1 April 2013	2,100,000	1,222,835	3,322,835
Additions	-	9,663	9,663
Revaluations	55,000	<u> </u>	55,000
At 31 March 2014	2,155,000	2,965,247	3,387,498
DEPRECIATION			
At 1 April 2013	-	1,222,835	1,222,835
Charge for year		2,387	2,387
At 31 March 2014	<u>-</u>	1,225,222	1,225,222
NET BOOK VALUE			
At 31 March 2014	2,155,000	7,276	2,162,276
ALOT MAIGH 2014	2,133,000		2,102,270

### The Group and Charity

At 31 March 2013

The freehold land and buildings were revalued at £2,100,000 by Brasier Freeth, Chartered Surveyors, on the 10 November 2011. The historical cost of freehold land and buildings were £1,875,000 (2013 - £1,875,000). In addition, Speir House (an investment property) was revalued on 25 April 2014 at £670,000. The historical cost of the investment property was £615,000 (2013 - £615,000).

2,100,000

2,100,000

#### 13 FIXED ASSET INVESTMENTS

The	Grou	p
-----	------	---

- Constant	Listed investments £
MARKET VALUE	~
At 1 April 2013	1,308,970
Movement	(305,408)
At 31 March 2014	1,003,562
NET BOOK VALUE	
At 31 March 2014	
	1,003,562
At 31 March 2013	1,308,970

#### The Charity

,	Shares in group undertakings £	Listed investments £	Totals £
MARKET VALUE	2	~	~
At 1 April 2013	733,530	1,308,971	2,042,501
Additions		314,794	314,794
Disposals		(606,886)	(606,886)
Net gains/(losses)	-	(13,317)	(13,317)
At 31 March 2014	733,530	1,003,562	1,737,092
NET BOOK VALUE			
At 31 March 2014	733,530	1,003,563	1,737,093
At 31 March 2013	733,530	1,308,971	2,042,501

#### The Group and Charity

Included within listed investments are overseas investments amounting to £433,542 (2013 - £389,531).

The historical cost of investments was £801,272 (2013 - £972,686). The Trustees consider the value of the investments to be supported by their underlying assets.

The charity's investments at the balance sheet date in the share capital of companies include the following:

#### The Cattle Information Service Limited

Nature of business: Milk recording and testing services

%
holding
100
100

	2014	2013
	£	£
Aggregate capital and reserves	733,530	733,530
Profit for the year	-	-

The subsidiary has been included in the financial statements as a fixed asset investment at the value of that company's net assets as at 31 March 2014. The investment had previously been written off.

#### 13 FIXED ASSET INVESTMENTS - Continued

#### The Centre for Dairy Information Limited

Nature of business: Collection of statistics and data of livestock

%

Class of share: holding

Limited by guarantee and has no share capital

The subsidiary has been included in the financial statements as a fixed asset investment at the value of that company's net assets as at 31 March 2014.

#### 14 INVESTMENT PROPERTY

The Group and Charity

MARKET VALUE
At 1 April 2013 and 31 March 2014

NET BOOK VALUE
At 31 March 2014

At 31 March 2013

1,710,000

1,710,000

The investment properties were revalued at £1,095,000 by Brasier Freeth, Chartered Surveyors, on the 10 November 2011. The trustees do not consider any change is required since the last valuation. Please see note 12 for additional information.

### 15 STOCKS

	Group		Charity	
	2014	2013	2014	2013
	£	£	£	£
Stocks	113,466	131,764	-	-

#### 16 DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Charity	
	2014	2013	2014	2013
	£	£	£	£
Trade debtors	1,043,535	970,067	551,285	536,320
Amounts owed by group undertakings	-	-	1,011,379	681,242
Other debtors	22,222	119,143	17,323	15,799
Prepayments and accrued income	102,310	148,784	68,110	98,931
	1,168,067	1,237,994	1,648,097	1,332,292

Charity

## 17 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Charity	
	2014	2013	2014	2013
	£	£	£	£
Bank loan and overdrafts (see note 19)	309,342	341,467	261,421	219,255
Trade creditors	74,231	-	33,847	-
Social security and other taxes	87,279	123,773	69,701	80,459
VAT	162,547	191,107	13,480	32,199
Other creditors	1 <b>76,891</b>	201,708	31,311	38,680
Accruals and deferred income	339,262	287,509	190,078	88,729
	1,149,552	1,145,564	599,838	459,322

## 18 CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2014	2013
k loan (see note 19)	£ 195,176	£ 293,236
AN Group		
analysis of the maturity of loan is given bel		00.40
	2014 £	2013 £
ounts falling due within one year on demar	_	2
k overdrafts	209,342	241,467
k loan	100,000	100,000
	309,342	341,467
		====
ounts falling between one and two years:	100.000	100.000
k loan - 1-2 years	100,000	100,000
ounts falling due between two and five yea	rs:	
k loan - 2-5 years	95,176	193,236
Charity		
analysis of the maturity of loan is given bel	ow:	
	2014	2013
ounts falling due within one year on demar	od. £	£
k overdraft	161,421	119,255
k loan	100,000	100,000
	261,421	219,255
ounts falling between one and two years:	100.000	100.000
k loan - 1-2 years	100,000	100,000
ounts falling due between two and five yea	rs:	
k loan - 2-5 years	95,176	193,236

19

#### 20 OPERATING LEASE COMMITMENTS

The following operating lease payments are committed to be paid within one year:

Other operating leases & rent

	Group		Charity	
	2014	2013	2014	2013
	£	£	£	£
Expiring:				
Within one year	40,535	37,709	2,978	16,691
Between one and five years	220,049	197,535	130,247	88,269
	260,584	235,244	133,225	104,960

#### 21 SECURED DEBTS

#### The Group and Charity

The following secured debts are included within creditors:

Bank loan is secured by fixed charge against the freehold land and buildings of the charity.

#### 22 MOVEMENT IN FUNDS

### The Group and Charity

		Net movement	
	At 1.4.13	in funds	At 31.3.14
	£	£	£
Unrestricted funds			
General fund	2,715,762	(16,640)	2,699,122
Funds retained within a non-charitable subsidiary	733,530	(52,432)	681,098
Revaluation reserve tangible assets	2,359,129	55,000	2,414,129
Revaluation reserve investments	637,035	-	637,035
		<del></del>	
	6,445,456	(14,072)	6,431,384
TOTAL FUNDS	6,445,456	(14,072)	6,431,384

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and (losses)	Movement in funds
Unrestricted funds	_	_	_	_
General fund	3,268,873	(3,272,197)	(13,316)	(16,640)
Funds retained within a	E 000 000	(F. 400 70F)		(50, 400)
non-charitable subsidiary	5,386,333	(5,438,765)		(52,432)
Revaluation reserve tangible assets	-	-	55,000	55,000
	<del></del>			
	8,655,206	(8,710,962)	41,684	(14,072)
	<del></del> -			
TOTAL FUNDS	8,655,206	(9,991,701)	41,684	(14,072)

#### 23 PENSION COSTS

The charitable company (charity) and The Cattle Information Service Limited (subsidiary), both operate a money purchase scheme providing benefits on a defined contribution basis.

For those current members who had service prior to the 31 December 1991 and 9 July 2002 respectively, the scheme aims to provide similar benefits at normal retirement age to those previously provided under the Holstein-Friesian Society and Scottish Milk Limited Retirement Plan respectively, but these target benefits are not guaranteed. These members have individually calculated employer contribution rates calculated so that, on the basis of assumptions regarding future experience, the target benefits provided from the money purchase schemes will be similar to those which would have been provided had they continued service within the Holstein-Friesian Society and Scottish Milk Limited Retirement Plan respectively.

These contribution rates are subject to regular review by the charity, subsidiary and Phoenix Life & Pensions although the charity and subsidiary are under no obligation to amend these contribution rates.

For the 2014 scheme year employee contribution rates for all employees and employer contribution rates for new and previous members who joined the scheme were 5% of pensionable earnings.

#### 24 CONTINGENT LIABILITIES

During the year the employment of the executive director ceased. As a result of this event, the charity has become involved in a dispute with the former officer. The trustees have taken action to protect the assets of the charity and the group and are confident that no additional liabilities will arise.

#### 25 ULTIMATE PARENT COMPANY

There is no ultimate parent company.

#### 26 ULTIMATE CONTROLLING PARTY

The trustees consider there is no ultimate controlling party.

#### 27 COMPANY LIMITED BY GUARANTEE

The liability of members of the charity is limited by guarantee to £1 each.



## STATISTICS \_\_\_\_

## For the period 1st April 2013 to 31st March 2014

	MEM	BERS	REGIS	STRATIO	NS				CLASSIFI	CATIONS
REGION	2013/14	2012/13	2013/14	2012/13	2013/14	2012/13	2013/14	2012/13	2013/14	2012/13
			Male		Female		Graded			
East Midlands	256	268	87	113	6,742	7,198	638	523	5,530	3,620
Eastern	154	160	33	48	2,591	2,710	85	135	2,422	2,423
Far Western	617	618	574	415	21,662	21,879	1,801	2,177	11,802	12,317
Lancashire	338	354	145	205	9,275	10,015	534	1,061	6,779	6,301
North Midlands	445	448	113	163	11,817	11,741	785	530	7,955	8,186
North Western	609	634	311	408	18,495	18,534	1,090	1,274	12,935	11,508
Northern	488	497	326	369	15,191	15,649	860	975	10,174	10,172
South Eastern	110	112	43	47	3,259	2,730	762	398	2,632	1,982
Southern	503	529	211	266	18,505	17,202	1,815	1,597	11,176	10,016
West Midland	351	368	181	184	10,442	10,399	845	911	7,083	5,457
Yorkshire	353	363	92	139	9,429	9,528	513	493	5,922	5,936
Northern Ireland	910	935	1,040	1,170	19,621	21,955	1,359	1,753	16,422	16,538
Scotland	518	537	390	423	18,983	19,261	1,388	1,232	11,995	13,153
North Wales	240	248	51	72	6,379	6,429	549	461	6,109	4,852
South Wales	623	643	134	182	18,327	19,094	1,332	1,574	15,870	15,663
Overseas	12	11	0	2	18	22	0	0	65	36
Total	6,527	6,725	3,731	4,206	190,736	194,346	14,356	15,094	134,871	128,160

## CLUB CONTACTS

CLUB	SECRETARY	TELEPHONE	EMAIL
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